

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Complete study to upgrade WWTP to tertiary treatment	Active		Wrap Up	PW									low	Climate/ Natural Resources	Policy
NTA Grant for Manzanita Watershed Planning	Active	Grant available in Q2 2021	Beginning	PW									medium	Climate/ Natural Resources	Policy
Complete administrative review of Critical Areas (CA) Ordinance	Active	Phased review: Phase 1 ARPA, Phase 2, Other CA's	Beginning	PCD									medium	Climate/ Natural Resources	Policy
Complete revisions to Native Vegetation, Landmark Trees, noticing requirement for tree clearing	Active	Public hearing with the Planning Commission on Dec. 17, 2020. Ordinance scheduled for April 13	Wrap Up	PCD									medium	Climate/ Natural Resources	Policy
Shoreline Stewardship Program	Active	Implement the shoreline stewardship program adopted in code.	Beginning	PCD									medium	Climate/ Natural Resources	Policy
SMP/CAO Monitoring & Program Evaluation	Active	Implement the monitoring and program evaluation requirements adopted in code.	Beginning	PCD									medium	Climate/ Natural Resources	Policy
Support Council consideration of Green Building Initiatives	Active	GBTf initial recommendations inconsistent with state preemption.	Beginning	PCD									medium	Climate/ Natural Resources	Policy
Complete project to consider ARL designation	Deferred		Beginning	PCD									medium	Climate/ Natural Resources	Policy
SEPA Ordinance Update	Deferred		Beginning	PCD									medium	Climate/ Natural Resources	Policy
Support PSE community solar project	Pending	Project driven by PSE schedule	Beginning	PW									medium	Climate/ Natural Resources	Policy
Pritchard Outfall – Complete design, community outreach and construct	Active	Target ad date 6/1/2021	Beginning	PW									medium	Climate/ Natural Resources	Operations
Climate Action Plan implementation	Active		Beginning	PW									high	Climate/ Natural Resources	Operations
Support Groundwater Management Plan	Active	New hire completed early 2021	Beginning	PW									medium	Climate/ Natural Resources	Operations
WRIA 15 Watershed Plan Approval	Active	Scheduled for UAC/ETAC and Council briefing in March	Midway	PW									medium	Climate/ Natural Resources	Operations
Amend Appendix J of the Building Code to address stormwater	Active	Amend code to reflect the City's stormwater regulations.	Beginning	PCD									medium	Climate/ Natural Resources	Operations
Climate Action Plan implementation	Active		Beginning	PCD									high	Climate/ Natural Resources	Operations
Complete SMP Limited Amendment - Critical Areas & Nonconforming	Active	Adopted by Council on November 24, 2020. Ecology approval received on February 19 and goes into effect on March 5, 2021. 60 day appeal period.	Wrap Up	PCD									low	Climate/ Natural Resources	Operations
Senior Natural Resource Planner Hiring	Active	New position added for 2021	Beginning	PCD									low	Climate/ Natural Resources	Operations
Climate Change Officer Hiring	Active	New position added for 2021	Beginning	Exec									low	Climate/ Natural Resources	Operations
Complete annual update to GHG inventory dataset	Active		Ongoing	Exec									low	Climate/ Natural Resources	Operations
Support PSE Brien Drive power undergrounding and vehicle charging station	Deferred	Project delay due to PSE scheduling; undetermined start date at this time	Beginning	PW									low	Climate/ Natural Resources	Operations

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Complete SMP Periodic Review	Active	State deadline extended to June 30, 2021. Utilizing new public engagement tool Civil Space for outreach and project updates. Extending adoption to March 2022.	Beginning	PCD									high	Climate/ Natural Resources	Required
Adopt 12-year Multifamily Tax Exemption (MFTE) program	Active	Briefing with Council scheduled in April	Beginning	PCD									high	Land Use/ Housing	Policy
FAR – Zoning Control – Amended Regulations	Active	IRA indicated interest in potentially selling FAR to the City	Midway	PCD									medium	Land Use/ Housing	Policy
Support Council completion of Development Moratorium workplan (CAO/SMP integration)	Active	Moratorium extended until April 4, 2021. Final work plan item approved by Ecology with a March 5, 2021 effective date.	Wrap Up	PCD									low	Land Use/ Housing	Policy
Triage – Phase I Code Changes – Code revisions related to certain procedures	Active		Wrap Up	PCD									high	Land Use/ Housing	Policy
Triage – Phase II Code Changes – Code revisions related to meetings and requirements prior to a land use permit	Active	Under discussion at Planning Commission and DRB, not yet scheduled for Council consideration	Beginning	PCD									high	Land Use/ Housing	Policy
FAR - Interim Zoning Control (IZC)- 6 month extension	Complete			PCD									low	Land Use/ Housing	Policy
Complete changes to Sign Code	Deferred		Beginning	PCD									low	Land Use/ Housing	Policy
Support Council consideration of ordinance to allow RV's as permanent housing	Deferred		Beginning	PCD									high	Land Use/ Housing	Policy
Support Council consideration of rules for tiny home villages	Deferred		Beginning	PCD									high	Land Use/ Housing	Policy
Complete project to consider TDR Implementation	Pending	Briefing with Council on June 16, 2020 on recommendations from AHTF & EcoNorthwest. Sent to the Joint Council Planning Commission Land Use Subcommittee in August 2020. No recommendation to date. New Council subcommittee formed in Feb 2021.	Beginning	PCD									high	Land Use/ Housing	Policy
Decision Criteria – Conditional Use Permit	Pending	Added to work plan in October 2020. Awaiting further direction from the Joint Council Planning Commission Land Use Subcommittee. No specific recommendations to date. Will direction come from the newly formed Feb 2021 subcommittee?	Beginning	PCD									medium	Land Use/ Housing	Policy

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Decision Criteria – Subdivision	Pending	Added to work plan in October 2020. Awaiting further direction from the Joint Council Planning Commission Land Use Subcommittee. No specific recommendations to date. Will this come from the newly formed Feb 2021 subcommittee?	Beginning	PCD									medium	Land Use/ Housing	Policy
Initiate Winslow Master Plan (WMP) Update	Pending	Council has indicated their support on this work plan item but timing decision has not been made.	Beginning	PCD									high	Land Use/ Housing	Policy
Small Lots Regulations	Pending	Support Council policy discussion and regulations specific for small lots. Added to work plan in Jan 2021. Further direction may come from newly-formed Feb 2021 subcommittee.	Beginning	PCD									medium	Land Use/ Housing	Policy
Support Council consideration of changes to common ownership of ADU's	Pending	Planning Commission Public Hearing held on Ordinance 2020-02 with a recommendation (January 2020) to the City Council. Council discussed on July 14, 2020 and sent to the Joint Council Planning Commission Land Use Subcommittee in August 2020. No recommendation from Committee to date. New subcommittee formed in Feb 2021.	Midway	PCD									medium	Land Use/ Housing	Policy
Support Council consideration of Inclusionary Zoning (IZ)	Pending	Briefing with Council on June 16, 2020 on recommendations from AHTF & EcoNorthwest. Sent to the Joint Council Planning Commission Land Use Subcommittee in August 2020. No recommendation to date. New subcommittee formed in Feb 2021.	Beginning	PCD									medium	Land Use/ Housing	Policy
Buildable Lands Report	Active	As part of the Comprehensive Plan Update, the City participates in the County's Buildable Lands Report to ensure an accurate representation of growth trends.	Beginning	PCD									medium	Land Use/ Housing	Operations
Complete Island Center Subarea Plan	Active	Community to determine preferred alternative before legislative process.	Wrap Up	PCD									medium	Land Use/ Housing	Operations
Implement Island Center Subarea Plan	Active	Amend municipal code to implement Island Center Subarea Plan.	Beginning	PCD									medium	Land Use/ Housing	Operations
Support Sustainable Transportation Project	Active	Current timeline wraps project up mid-year	Midway	PW									high	Mobility	Policy
Complete Streets Ordinance	Active	Pass model ordinance to allow for grant opportunities	Beginning	PW									medium	Mobility	Policy
Eagle Harbor Drive/McDonald Creek culvert – permit and construct	Active	Design completed, but project on-hold to explore mitigation options that will avoid a permit appeal	Beginning	PW									high	Mobility	Capital

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Eagle Harbor PH II Non-Motorized – Complete design and construct	Active	Target ad date 2/12/2021	Midway	PW									high	Mobility	Capital
Visconsi Trail – Complete permitting and construct	Active	Target ad date 3/26/2021	Midway	PW									medium	Mobility	Capital
Wyatt Way Roundabout and Improvements - Complete design and construct	Active	Delay due to water main construction challenges; Project completion estimated 3/31/21	Wrap Up	PW									medium	Mobility	Capital
Dana's Trail project improvements planned for BSD property	Pending	Project advancement pending BSD	Beginning	PW									medium	Mobility	Capital
Traffic Calming Program Development	Active	Develop program first, then prioritize projects	Beginning	PW									high	Safety	Policy
Consider rules related to Sexually Violent Predator Housing	Deferred		Beginning	Exec									low	Safety	Policy
Traffic Emphasis: · Continue work to coordinate via a designated traffic improvement officer · Consider purchase of additional hand-held radar gun · Consider purchase of additional speed signs	Active	Develop plan to better coordinate automated speed measurement with enforcement activity in targeted areas.	Beginning	POL									medium	Safety	Operations
Community COVID testing site	Active	Plan to operate through Q1 2021 or longer, as needed.	Ongoing	Exec									low	Safety	Operations
Support community vaccine distribution	Active	Plan to operate into Q2 2021 or, as needed.	Ongoing	Exec									medium	Safety	Operations
Hands-free restroom fixture upgrade - construction	Complete	Completed	Wrap Up	PW									low	Safety	Operations
EM - complete MOUs with community partners for Hubs and Shelters	Deferred	Emergency response activities will take precedence for foreseeable future.	Midway	Exec									low	Safety	Operations
EM - Continue Map Your Neighborhood outreach	Deferred	Emergency response activities will take precedence for foreseeable future.	Ongoing	Exec									low	Safety	Operations
EM - Plan and execute quarterly EOC exercises	Deferred	Emergency response activities will take precedence for foreseeable future.	Ongoing	Exec									high	Safety	Operations
High School Road Safety Improvements - Complete design and construct	Active	Delay due to federal grant agency response; Project design completed; Target advertisement date 4/1/21	Midway	PW									high	Safety	Capital
Police/Court Facility – Complete design and construct	Active	Target ad date 3/9/21	Beginning	PW									high	Safety	Capital
Sportsman Club/New Brooklyn Roundabout – Complete design and construct	Active	Target advertisement date 4/15/2021	Beginning	PW									medium	Safety	Capital
Identified traffic calming projects	Active	Delayed due to extended public outreach component; installation planned for early 2021	Midway	PW									Medium	Safety	Capital
Safe Routes to School projects	Complete	Completed		PW									medium	Safety	Capital
Plan for 2021 Community Needs Assessment	Active		Beginning	Exec									medium	Community	Policy

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Support City participation in opioid lawsuit	Active		Beginning	Exec									low	Community	Policy
Support Council consideration of public farmland framework	Active	Recommendation from Council Ad Hoc committee forthcoming	Wrap Up	Exec									low	Community	Policy
Complete Winslow wayfinding project	Active	Delay due to BIDA/Chamber revisions to sign graphics; installation early 2021	Midway	PW									low	Community	Operations
Farm Irrigation Projects - construction	Active	Pump and well-head maintenance/replacement	Beginning	PW									low	Community	Operations
COBI Connects	Active	Production of COBI Connects resumed with January 2021	Ongoing	Exec									medium	Community	Operations
Continue to investigate options to improve cellular service coverage via Master Permits with Verizon and other service providers	Active	Next step is to complete updates to Title 19 BIMC related to Master Permits, and then to pursue such permitting with Verizon and other providers.	Beginning	Exec									medium	Community	Operations
Continue to investigate options to improve community cellular service	Active	Ongoing.	Beginning	Exec									medium	Community	Operations
Facilitate Council review of ongoing funding for Public Art Committee/AHB and plans for "Something New" rotating artwork project	Active	City and AHB will sign 5-year PSA	Wrap Up	Exec									low	Community	Operations
Manage GARE technical assistance project	Active	Latest information from GARE is that programming is not available as previously planned.	Midway	Exec									medium	Community	Operations
Resolve Crawford shade covenant issues	Active	Awaiting community response to City inquiry	Beginning	Exec									medium	Community	Operations
Support 2021 LTAC funding cycle	Active	Award cycle to be held in Q1 2021	Wrap Up	Exec									low	Community	Operations
Support RETF/REAC outreach workplan	Active	Some items delayed due to COVID restriction	Ongoing	Exec									medium	Community	Operations
Revise and update City special event permit process	Deferred	Will move forward as staff capacity allows.	Beginning	Exec									medium	Community	Operations
BISCC Renovations Project – design and construction	Active	New project: first step is to initiate an agreement with BISCC	Beginning	PW									high	Community	Capital
Race Equity Advisory Committee Welcoming Signage	Active	Initial designs completed	Beginning	PW									low	Community	Capital
Stormwater Master Plan	Active	Project scope not yet developed	Beginning	PW									medium	Accountability	Policy
Water System Business Plan	Active	Project scope not yet developed	Beginning	PW									high	Accountability	Policy
Implement changes to Ethics Program	Active	Pending input from Council and Ethics board	Midway	Exec									medium	Accountability	Policy
Complete changes to Code Enforcement	Deferred		Wrap Up	PCD									medium	Accountability	Policy
Review Noise Standards	Deferred		Beginning	PCD									medium	Accountability	Policy
Develop community budget reporting	Deferred		Beginning	FIN									low	Accountability	Policy
Annual drainage program – design and construction	Active	New suite of projects	Beginning	PW									high	Accountability	Operations

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Annual fleet and equipment procurement	Active	New projects	Beginning	PW									low	Accountability	Operations
Annual road preservation and striping program – design and construction	Active	New suite of projects	Beginning	PW									high	Accountability	Operations
Engineering Staff Hires – Engineering Manager; Project Engineer	Active	Advertise positions in early 2021	Beginning	PW									medium	Accountability	Operations
Inventory System: Replace manual inventory system with software to improve tracking and planning for replacement cycles	Active	Reviewing existing software to better identify any gaps in meeting department needs for inventory of equipment.	Beginning	POL									medium	Accountability	Operations
Complete Building & Development Services Rate Study	Active	Consultant continuing work on fee study in collaboration with Staff	Wrap Up	PCD									high	Accountability	Operations
FEMA Grant compliance and claims	Active	The City will be submitting \$75k to \$100k for reimbursement related to COVID-19 eligible expenses.	Beginning	FIN									high	Accountability	Operations
Police/Court Facility - tracking and reporting	Active		Midway	FIN									medium	Accountability	Operations
Complete disposition of designated surplus property (IslandWood Easement).	Active		Wrap Up	Exec									low	Accountability	Operations
National Citizens Survey	Active		Beginning	Exec									low	Accountability	Operations
Revise and update City real property surplus process	Deferred	Should proceed as needed to support disposition/ planning for Suzuki property.	Beginning	Exec									low	Accountability	Operations
Website improvements	Deferred	Citywide effort; would be supported by consultant or new staff	Beginning	Exec									high	Accountability	Operations
Respond to and support potential Local Improvement District for Ferncliff HOA	Pending	Community has asked for preliminary involvement from the City	Beginning	PW									medium	Accountability	Operations
Chlorine Generator Replacement – Complete design and construct	Active		Midway	PW									low	Accountability	Required
Comcast Franchise	Active	Delay due to COVID	Beginning	PW									medium	Accountability	Required
Lead PSE Franchise renewal process	Active	Delay due to COVID and consultant availability; re-start planned for early 2021	Beginning	PW									medium	Accountability	Required
Coordinate as needed with Kitsap County transition to new Records Management System (RMS)	Active	Vendor selected in Q4. Statement of work under development for implementation and transition.	Beginning	POL									medium	Accountability	Required
Coordinate with CJTC and WASPC to achieve compliance with new I-940 requirements	Active		Wrap Up	POL									medium	Accountability	Required
Establish franchise agreements with utilities located in City right- of-way (e.g., Comcast, PSE KPUD, Verizon, etc.)	Active	In progress.	Beginning	Exec									medium	Accountability	Required
Implement closed captioning for City Council meetings	Active	Equipment purchased. Implementation underway	Midway	Exec									medium	Accountability	Required

Project	Status	Notes	Progress	Dept	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Level of effort	Category	Project Driver
Support for City Manager search	Active		Wrap Up	Exec									medium	Accountability	Required
Complete changes to Fire Code/Coordination with BIFD	Complete	Completed	Wrap Up	PW									low	Accountability	Required
Complete International Building Code Update	Complete	State extended deadline from June 2020 to February 2021. Complete Feb 2021.	Wrap Up	PCD									medium	Accountability	Required
City Hall Repairs	Active		Midway	PW									medium	Accountability	Capital
Complete pre-design for Winslow Water Tank replacement; submit to DOH	Active	Delay due to technical issues related to the water system model; Pre-design report estimated complete in Q1; DOH final review at end of Q2	Midway	PW									medium	Accountability	Capital
Country Club road bulkhead "spot" repair – Complete design and construct	Active	Council approved "spot" repair in lieu of full repair project	Beginning	PW									medium	Accountability	Capital
Initiate design for Sunday Cove, Lovell, Wood, Wing Point (SLoWW) sewer improvements	Active	Community outreach and design proceeding	Beginning	PW									medium	Accountability	Capital
Water and Sewer SCADA Upgrades - construct	Active		Midway	PW									medium	Accountability	Capital
City Hall Security – design and construction	Active	New project	Beginning	PW									low	Accountability	Capital
Salt Storage Facility – design and construction	Active	New project	Beginning	PW									low	Accountability	Capital
Village Basin sewer force main project – design and construction	Active		Beginning	PW									high	Accountability	Capital